The JALLC is NATO’s lead agent for Lessons Learned. The JALLC achieves its mission through the collection, analysis, and dissemination of Lessons-related information. The NATO Lessons Learned Portal is NATO’s primary tool to manage and analyse all Lessons-related information. This Portal, developed and actively managed by the JALLC, is the Alliance’s Lessons Learned hub and forms in addition an integral part of the Lessons Learned Process. Upon tasking, the JALLC conducts Joint Analysis projects on NATO-wide, enduring, and complex issues, providing recommendations in order to improve current NATO capabilities and support future capability development.

Activities Although the JALLC was originally conceived to primarily analyse exercises, changes to the NATO environment and growing NATO involvement in operations resulted in the JALLC’s focus shifting to operations and major NATO Response Force exercises. Gradually, the JALLC has become engaged in a wide range of activities, such as managing and maintaining the NATO Lessons Learned Portal, developing and delivering Training Courses, and maintaining the NATO Lessons Learned Handbook and the Joint Analysis Handbook. The JALLC also organizes the annual NATO Lesson Learned Conference which covers themes topical to NATO Lessons Community and draws participants from across NATO, Partner Nations, and other organizations.

Operational since 2002, the JALLC is located in Lisbon, Portugal. The JALLC has a multinational staff with its members coming from NATO and Partner Nations and includes both military and civilian staff members.
What is Analysis?

Analysis is a process used to thoroughly understand areas of activity identified to have potential for improvement. Analysis involves taking something and looking at it in different ways to develop an understanding of essential features or meaning.

Before a Lesson can be Learned, it first needs to be identified. Before we can identify a Lesson, we must analyse the underlying problem to see if there is a potential Lesson to be Learned. There is an entire stage in the NATO Lessons Learned Process dedicated to analysing observations. It’s this stage that allows us to determine whether an observation is a Lesson Identified. Sometimes that analysis is relatively simple: there is an obvious root cause, the problem is internal, and the solution can easily be found. But sometimes this is not the case, and that’s when analytical expertise is required. This is where the JALLC comes in.

The JALLC aims to conduct from four to six complex analysis projects per year. Projects are tasked through Analysis Requirements via our Programme of Work.

Approximately 80% of the recommendations in JALLC Analysis Reports are endorsed and go on to contribute to NATO’s Transformation.

Analysis is an important part of the NATO Lessons Learned Process and is key to transforming Observations into Lessons Identified. The JALLC’s analysis teams are able to analyse a wide variety of data, including from the NATO Lessons Learned Portal, tackling NATO-wide issues to improve and transform the Alliance.